

Cargostream

The independent pan-European platform for Intermodal Transport

Sergio Barbarino Procter & Gamble RF Brussels 9th October 2017











1. WHY do we need a change in the intermodality approach?

2. HOW will we drive this change in the intermodality approach?

3. WHAT are the next steps to drive this change in the intermodality approach?







CONGESTION HAS A HUGE SOCIAL AND ECONOMIC IMPACT

CONGESTION



IMPACT OF CONGESTION

=		CO2		
	DIRECT	INDIRECT	TOTAL	TOTAL
2013	47.3	29.3	76.6	6858
2020	54.9	33.4	88.3	-
2025	60.2	36.9	97.1	-
2030	65.8	41	106.8	7608
% Change	+39%	+ 40%	+39%	+ 11%

^{*} Costs in \$ BN

Source: CEBR - Cost of Congestion Report

^{**} CO₂ in Kiloton Equivalent

WHY DO WE NEED A CHANGE IN THE INTERMODALITY APPROACH?





The Global Language of Business

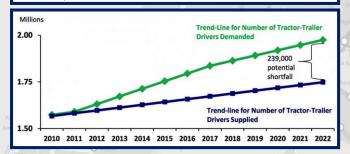
A DRIVER SHORTAGE IS EXPECTED

250000 truck drivers, representing 40 percent of Germany's professional truckers are due to retire by 2027, according to a study by ZF Friedrichshafen AG.

Source : Bloomberg, August 2013 Source : WSJ, November 2012

The US industry is short about 35,000 truck drivers, according to industry lobby group the American Trucking Associations (ATA). The shortfall could grow to around 240,000 drivers by 2020 if it is not addressed, the ATA said.

Source: Reuters. October 2014



HGV driver shortage is 'a ticking time bomb' for UK logistics sector, say MPs

13/01/2015

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The problems of recruiting younger people into the haulage industry, as a way of solving the driver shortage crisis, was revealed by a new report released by a UK Parliamentary group yesterday.

The all-party Parliamentary group for freight transport yesterday published Barriers to Youth

Employment in the Freight Transport Sector, its final report before the country votes in a general election in May, after which the group could comprise different personnel.







WHILE RAIL INFRASTRUCTURE IS UNDERUTILIZED

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ľ		EU 27 - FREIGHT TRANSPORT STATISTICS							
l		ROAD			RAIL				
l		NETWORK (1)	VOLUME (2)	INTENSITY (4)	NETWORK (3)	VOLUME (2)	INTENSITY (4)		
l	1995	47970	1289	26.9	227139	386	1.7		
l	2000	54719	1519	27.8	217857	404	1.9		
l	2005	62218	1794	28.8	212384	413	1.9		
١	2009	66814	1690	25.3	212693	361	1.7		
١	% CHANGE	+ 39%	+31%	-6%	-6%	-6%	0%		

- (1) Length of EU-27 Motorway Network in Kilometer
- (2) Freight volume shipped in EU-27 in Ton-Kilometer
- (3) Length of EU-27 Railway Network in use in Kilometer
- (4) Million Ton-Kilometer per Network Kilometer

Source: EU Commission - Transportation Booklet

WHY DO WE NEED A CHANGE IN THE INTERMODALITY APPROACH?



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NE ARE NOT ABLE TO SET UP AND SUSTAIN INTERMODAL CONNECTIONS









GLOBAL P&G SUSTAINABILITY REPORT

The Global Language of Business

PaG Environmental Sustainability New Intermodal Network Approach Truck Transportation As one of the world's largest consumer products companies, we ship a significant amount of One example of improvement is P&G's Some of our newest partnerships include: innovative New Intermodal Network product. To help ensure we are driving An Innovative overnight shuttle train between efficiency, our 2020 goal is to reduce truck Approach (NINA) program in Europe. our main manufacturing and distribution hubs transportation kilometers by 20% per unit of P&G launched a focused group of In France and the U.K. using the Eurotunnel production versus our 2010 baseline. Our global projects in 2008 with an ambitious goal and available capacity on the U.K. High Speed teams have made great progress and we have of moving 30% of our Western Europe (HS1) line. This highly efficient approach is reduced over-the-road truck transportation by freight transportation from over-the-road one of our most sustainable and fastest rall approximately 25% since 2010 by improving trucks to intermodal rail and shipping connections to date, combining freight and vehicle fill rate, optimizing distribution routes lines by 2015. The team worked to reducing emissions for P&G and other and driving increased use of multi-modal find or often create new rail networks transportation. between our manufacturing plants and As P&G completes work on significant supply distribution centers across the region, chain transformations in North America, and reducing both emissions and congestion on local roads. innovative efficiency projects in other regions, we will look for additional opportunities to The regional program exceeded our

> initial target, reaching its 30% goal two years early in 2013. To continue building on our progress, we have expanded our

intermodal rail networks across Europe.

To drive efficiency, we also continue

to add additional manufacturing and

sustainability impact to not only P&G.

but also other companies in the area.

transportation partners to improve

collaboration and amplify the

~25% reduction in truck transportation kilometers

Improve our transportation footprint.

 A high-frequency connection for customer deliveries along the main Italian North-South trade axis. This collaborative approach with LCA turnors provides enough volume for up to the intermodal trains per day, making transit and delivery times competitive with traditional over-the-road options while providing lower emissions per case.



New intermodal shipping routes implemented as part of the NINA program.

www.us.pg.com/sustainability





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HOW WILL WE CHANGE THE INTERMODALITY APPROACH?



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THROUGH A NEW WAY IN WHICH WE LOOK AT INTERMODALITY.

OPEN NETWORK APPROACH

MULTIDIMENSIONAL COLLABORATION

SYNCROMODAL TRANSPORTATION







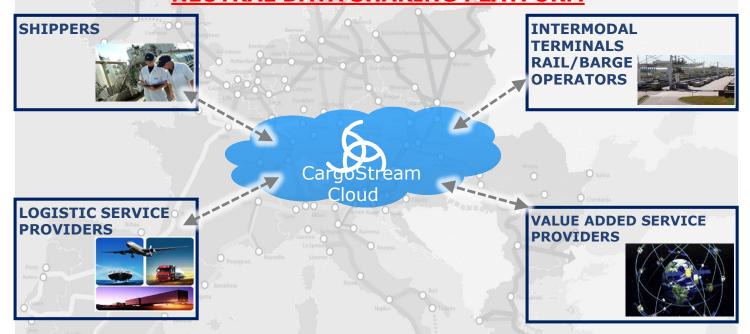






<u>MULTIDIMENSIONAL COLLABORATION –</u> NEUTRAL DATA SHARING PLATFORM

The Global Language of Business



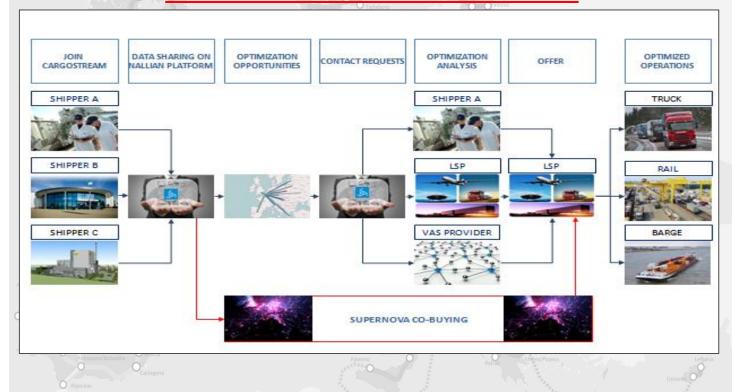
M-M CONNECTED, ANONYMIZED, NORMALIZED, SECURE DATA OWNERSHIP BY THE SOURCE





HOW WILL WE CHANGE THE INTERMODALITY APPROACH?

MULTIDIMENSIONAL COLLABORATION – NEUTRAL DATA SHARING PLATFORM







TESTS RUNS.



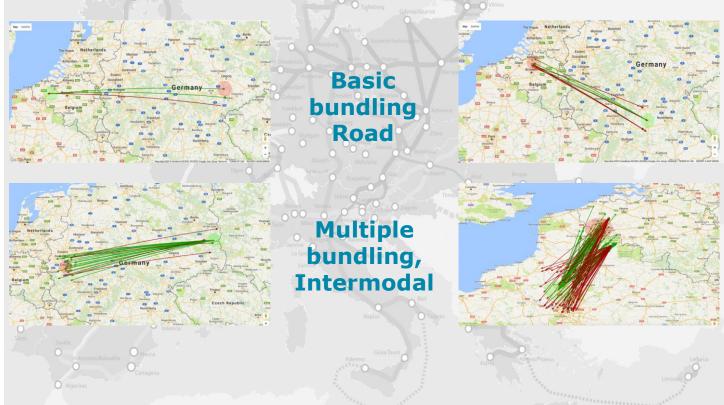


WHAT IS DONE ALREADY TO CHANGE STREAM THE INTERMODALITY APPROACH?





TESTS RUNS.







1. WHY do we need a change in the intermodality approach?

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WHAT ARE THE NEXT STEPS TO CHANGE THE INTERMODALITY APPROACH?

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JOIN CARGOSTREAM AS A SHIPPER.

JOIN CARGOSTREAM AS A TERMINAL.

JOIN CARGOSTREAM AS A LOGISTIC SERVICE PROVIDER.

JOIN CARGOSTREAM AS A VALUE ADDED SERVICE PROVIDER.







WELCOME ON BOARD OF THIS OPEN NETWORK



WHO HAS JOINED ALREADY?



































