



The Global Language of Business

GS1 Healthcare 2021 Strategic Priorities

January 2021 – Approved by GS1 Healthcare Leadership Team



Note: The content contained within may be subject to change due to activity reprioritisation and resource availability.

GS1 Healthcare

2021 Strategic Priorities



Vision:

GS1 Healthcare envisions a future in which the healthcare sector achieves harmonised implementation of global standards in business and clinical processes enabling interoperability, optimal quality and efficiency of healthcare delivery to benefit patients.

Mission:

GS1 Healthcare is a neutral and open community bringing together all related healthcare stakeholders to lead the successful development and implementation of global GS1 standards enhancing patient safety, operational and supply chain efficiencies.

Drive the current business

- AIDC standards and tools
- Increase awareness about and drive toward trusted, complete, quality master data
- Roll out of guideline detailing use of GS1 standards in pharma clinical trials
- Drive strategic implementation of regulatory related global initiatives (not UDI)
- UDI standards and policy
- Driving global standards implementation in Africa
- Collaborate with development partners
- *Strengthen the COVID-19 supply chain*

Healthcare Providers

- Collaboration
- Clinical engagement
- Training and tools
- Patient and caregiver ID

Leverage new technologies

- *GS1 Registries Platform, including Digital Link Resolver*
- Monitoring digital disruptors

Ongoing Activities

- Global GS1 Healthcare Events
- Member Organisation Support
- Services to global members
- Business development
- Public Policy activities
- eHealth activities
- Interaction with other SDOs
- Solution Provider activities
- Communication strategy

Our Strategic Measures are:

Total global number of pharma & medical device members reported by GS1 Member Organisations (MOs)

Number of Healthcare GTINs in Global Registry

% of products with GS1 barcodes in each country (surveyed at healthcare providers – hospital, retail pharmacy)



Drive the current business

AIDC standards and tools



Ensure GS1 AIDC standards, guides and Global Office position and value proposition papers reflect the current needs in healthcare. Update as needed.

Healthcare GTIN Allocation Rules	Conduct two MO training sessions during the GS1 Global Forum Present the Healthcare GTIN allocation rules to the Public Policy work team	March 2021 March 2021
Educate & help drive deeper implementations of GS1 identification Keys	With input from the HIG, evaluate current AIDC tools and resources and identify top needs Determine what additional tools are needed to improve AIDC implementation Develop and deploy tools as determine by above actions	Q2 / Q3 2021 Q3 2021 Q3 / Q4 2021
Medicinal product dose dispensing	Deliver standard for identification of repackaged medicinal products for dispensing purposes	December 2021
Laboratory sample identification	Commence development of guideline for identification of laboratory samples	December 2021
GS1 Healthcare Barcode Scanner app	Deliver updated app – including Digital Link demonstration	March 2021

Increase awareness about and drive toward trusted, complete, quality master data



Improve the quality, accuracy, consistency, completeness and timeliness of master data shared between healthcare stakeholders.

Improving data quality at the source	<ol style="list-style-type: none">1) Published data quality pilot report in collaboration with GS1 US2) Promote use of the DQ programme to MOs by teaching about the outcomes of the pilot to stimulate further activity3) Report to GS1 Healthcare Leadership Team regarding progress	Q1 2021 Q3 2021 Q4 2021
Level below each data exchange	Provide guidance about how to use GDSN to exchange information about the level below each (e.g. use of the Trade Item Unit Descriptor)	December 2021
Master data	<p>Agree the end goal for master data in healthcare</p> <p>Put in place a program to address any immediate master data needs</p> <p>Work to gain commitment for a Global Data Model project in healthcare</p>	June 2021 December 2021 December 2021

Roll out of guideline detailing the use of GS1 standards in pharma clinical trials



Enable usage of GS1 standards in the specific supply chain for clinical trials in the pharmaceutical industry

Establish and execute implementation work group	Facilitate monthly work group meetings for information sharing about implementation of all standards	Ongoing monthly
Promote clinical trials standards	Present at 2 external forums Industry implementers to present at GS1 Healthcare and GS1 events Publish one case study Provide training to GS1 MOs Communicate in line with marketing plan	December 2021 December 2021 September 2021 May 2021 March 2021
IDMP and Clinical Trials	Finalise updated IDMP document – including additional changes noted by original authors	March 2021
Ratification of GS1 XML standards / schemas	Receive pilot feedback to Clinical Trials GS1 XML Schemas Work with standards and IT to update schemas Help to guide schemas through GS1 XML ratification process	March 2021 March 2021 April 2021

Drive strategic implementation of regulatory related global initiatives (not UDI)



Ensure harmonisation across national/regional regulatory requirements by sharing education and good practices on the use of GS1 standards for traceability of medicines

Support regulators in developing harmonised of PH traceability requirements

Work on harmonisation for specific countries with users and MOs, incl. Africa (e.g., Egypt, Indonesia, Brazil, Brexit, Australia)

Monitor MSWG on Digital Signature and inform the GS1 HC PP WG
Promote the use of the Regulatory Roadmap on traceability and develop part 2
ICMRA guidance and WHO policy on interoperability of T&T systems
APEC Roadmap on supply chain security

Ongoing (see also slide on Africa)

Ongoing
Draft delivered by end 2021
Delivered by end 2021
Upon request

Facilitate implementation of PH traceability requirements

Working with PH industry, trade associations, GS1 MOs and regulators to leverage the use of the GS1 standards on specific topics – for 2021, focus on leveraging the recommendations on COVID-19 vaccines labelling, development of traceability systems and deepen relationship with key stakeholders

Ongoing

Increase awareness and education on data exchange standards

Increasing awareness around GDSN, providing training and support to/for MOs where requested

Increasing awareness around EPCIS and Event-Based Traceability, providing training and support to/for MOs where requested

Ongoing

UDI standards and policy – 1



Ensure GS1 is accredited (renewed) as issuing agency/entity of UDI in the relevant jurisdictions and is complying with the related obligations. Educate regulators, MOs and industry on the accurate use of the GS1 standards to implement UDI across the world.
Share good practices and expertise demonstrating the need for global harmonisation of UDI requirements.

UDI in the USA

Support in "correcting deficiencies" identified in AccessGUDID
Develop and submit the US FDA UDI Annual Report
Ensure renewed accreditation as Issuing Agency for 7 years

Ongoing, daily basis
End 2021 (mid-term report Aug. 2021)
Ongoing

Other UDI systems

Support the IMDRF work on UDI
Support AHWP UDI activities as Liaison Member
Support dev. in Australia, Brazil, China, Egypt, Saudi Arabia, South Korea and monitor dev. in other countries

Upon request
Upon request
Ongoing

GS1 UDI Policy

Support implementation of Revised GS1 UDI Policy with templates, Smartsheet for reporting, explanatory video and slides
UDI workshop for MOs

UDI Yammer group and UDI calls for MOs
GS1 UDI Policy Implementation Manual for MOS

Ongoing

Session during the Global Forum and at Regional Forums upon request
Ongoing and monthly basis
Ongoing and updated on a regular basis

UDI standards and policy – 2



Ensure GS1 is accredited (renewed) as issuing agency/entity of UDI in the relevant jurisdictions and is complying with the related obligations. Educate regulators, MOs and industry on the accurate use of the GS1 standards to implement UDI across the world. Share good practices and expertise demonstrating the need for global harmonisation of UDI requirements.

UDI in the EU

Participate in EU COM UDI MDCG, EU COM EUDAMED MDCG and in MTE UDI Task Force
Support stakeholders (incl. EU COM) on the definition of the UDI solution for contact lenses – potential GSMP on the Master UDI-DI
Support the GDSN and EUDAMED discussion
Support EU COM UDI helpdesk by replying to GS1 related questions
Ensure GS1 role as Issuing Entity – assessed in 5 years

As needed

Ongoing

As needed - Ongoing
Upon request
Ongoing

UDI in the EU - EUDAMED

Publish EUDAMED / GDSN mapping guide

Q1 2021

UDI and Gen Specs

Working group on barcode size specifications and DataMatrix acceptance

Q2 2021

Driving global standards awareness & implementation in Africa



Drive global standards awareness and implementation in Africa by strengthening knowledge in key countries and encouraging collaboration.

Support countries implementing GS1 standards	<p>Organise monthly Africa HIG calls</p> <p>Provide support via mail, platform for Africa, calls and others to countries GS1 implementation activities including by organizing webinars and sharing content</p>	Monthly Ongoing
Develop reference material to raise awareness about the standards	<p>Develop flag slides showing progress in Africa</p> <p>Develop Africa newsletter</p> <p>Develop customised training (eLearn) with content specific for Africa stakeholders including government and donor organizations working in the space</p> <p>Develop marketing materials about the standards specific to the regions challenges and opportunities</p>	Monthly Quarterly starting January 2021 May 2021 June 2021 (depending on availability of the Marketing team)
Engage solution providers in Africa	<p>Map out and identify 2-3 solution providers active in countries where there are active GS1 conversations in Africa</p> <p>Develop value propositions for solution providers (e.g., for master data)</p> <p>Identify training needs for 2-3 solution providers with whom capacity will be built on GS1 standards</p>	Ongoing May 2021 November 2021

Collaborate with development partners to raise awareness & use of the standards



Support development partners and financing organisations in the drive for awareness and implementation of GS1 standards in LMIC

UNICEF / Gavi / DCVMN (Vaccines)	<p>Continuous cooperation with UNICEF, GAVI and DCVMN about implementation of GS1 standards specifically as it relates to COVID vaccines</p> <p>Help MOs resource DCVMN training sessions</p>	<p>Ongoing</p> <p>Ongoing (online meetings)</p>
World Bank Advisory Group	<p>Participate in Private Sector Advisory Council meetings to build traceability capabilities in developing countries</p>	<p>Quarterly</p>
USAID / Global Fund	<p>Collaborate in existing initiatives led by these organisations in raising awareness about the standards and supporting country implementations</p>	<p>Ongoing</p>
Other organisations	<p>Identify, engage and build awareness of the standards with new development partners or collaborators – focus in 2021 will be on UNDP</p> <p>Deliver GS1 standards training to UNDP</p>	<p>Ongoing</p> <p>February 2021</p>

Strengthen the COVID-19 supply chain



Demonstrate the contribution of GS1 standards in strengthening the healthcare supply chain in a (post-)pandemic context and communicate broadly to healthcare stakeholders

White-paper with thought leadership

To help healthcare stakeholders understand the global issue and the local challenges faced by each stakeholder during the COVID-19 pandemic, the capabilities they developed, the need for cooperation and collaboration, and the role of GS1 standards to enable this collaboration with a focus on COVID-19 vaccines

1. White-paper promoted by mid-January '21
2. Ongoing sharing with MOs
3. Ongoing Support for MO local discussions

Covid-19 communication strategy and campaign

Significantly increase awareness about the critical contribution of GS1 standards to supply chain efficiency.

In order to do this, we plan a global communication campaign during the first quarter of 2021.

Elements will include:

- An event to showcase the whitepaper and so the role of GS1 standards
- A 'powerful' video with interviews of senior clinicians sharing their experience on the front line during the COVID-19 crisis

1. Execute communication strategy - Q1 2021
2. 'Powerful video' - January 21
3. GS1 Healthcare Executive Dialogue - January 21

Global standards and supply chain resilience

Communicate the value / benefit from use of standards to help prevent medical product shortages and to create supply resilience

As opportunities arise





Healthcare Providers

Note: May be updated based on review by Director Healthcare Engagement (post-February 2021)

Collaboration



Continuous work with relevant global healthcare organisations to enhance knowledge of GS1 implementations in the healthcare provider communities to support the furthering of GS1 standards in the clinical supply chain and beyond into clinical work.

Joint Commission International	Establish working relationship – first meeting	December 2021
International Hospital Federation (IHF)	Build relationship with new CEO Engage in at least one project with IHF to promote GS1 standards Partner in IHF Conference in 2021	Continuous December 2021 November 2021
ISQua	Share content of HC-provider webinars with ISQua Submit abstract together with HC-provider for the ISQua Conference 2022 Produce one white paper together with ISQua Establish relationship with the new CEO	Continuous December 2021 May 2021 December 2021
Primary pack ID	Educate industry and MOs about the identification and marking of the product hierarchy for both device and pharma products Identify key organisations and healthcare providers with policy on or implementing bedside scanning Addition to the HP database of >60% identified best practice bedside scanning initiatives using GS1 standards Set up a multi stakeholder project group to create 1) a Good Practice document and 2) a common strategy towards implementation of this document	TBD September 2021 Ongoing Q3 invitations/Q4 first meeting

Clinical engagement



Continuous work with clinical representatives to support the connection between the clinical supply chain and the benefits of GS1 in clinical work and advise GS1 Healthcare on understanding issues faced and how these can be overcome.

Clinical Advisory Committee	Facilitate at least six meetings Participation at global GS1 HC conferences (physical or virtual) Develop the CAC-strategy for the post-covid time If Covid-circumstances allows: Meeting with medical directors from industry	December 2021 April 2021 August 2021 December 2021
Medical directors working at manufacturers	Will be re-engaged post COVID Value proposition for work with medical directors from manufacturers Meet with CAC and pilot group on the topic VBHC (and GS1) Define and decide on further steps	August 2021 Before the end of 2021 Before the end of 2021
Education about GS1 standards application	Commence work on a coordinated program for education for clinicians about GS1 standards	December 2021

Training and tools



Develop materials and trainings to support the MO community in understanding implementations in the healthcare provider environment and maintain tools for sharing best practices with the general stakeholder community.

Healthcare Provider webinars	Showcase examples of GS1 implementation in the Healthcare Provider environment: six in 2020. Share the content with ISQua and WCEA.	End of the year: six webinars completed – End of the year: six completed
Healthcare provider database	Share Statistical & analysis function of the database annually Recorded Zoom meeting to educate about HCP database	July 2021 2nd half of 2021
Measuring and monitoring	Further develop the monitoring set (validated set of measurements for hospital/healthcare provider implementations) into a monitoring tool Used by 2 MOs to find hospitals willing to implement	Both: End of 2021 (preferably earlier)
Understanding GS1 in connection to VBHC	Develop an educational paper about the role of GS1 in value based healthcare Interactive webinar for GS1 MO's	Both: August 2021
Healthcare provider training	Workshop on HC-providers and Solution Providers at Global Forum As requested, at Regional Forum) Initiate and complete a second e-learning module	March 2021 Q3 2021 December 2021

Patient and Caregiver ID



Drive implementation of GS1 standards for patient and caregiver ID

Respond to questions

Reactively respond to questions from MOs and industry about this topic

Ongoing

ISO 18530 (patient identification, etc.)

Increase awareness / educate MOs via a webinar

June 2021



Leverage new technologies

GS1 Registries Platform, including Digital Link resolver



Enable patients and healthcare professionals to scan a single GS1 barcode on a medical product or pack to access a wealth of digital information about the product.

Validated systems compliance

- Validated systems compliance assessment of the GS1 Registries Platform (GRP), including the Digital Link resolver
- Present the GRP validation compliance action plan based on assessment to the HLT
- Implement GRP compliance action plan (may require GO LT approval of funding and resources)

Q1 2021

Q2 2021

Q4 2021

QR Code situation statement

- Strengthen the GS1 Healthcare ONE barcode position and provide guidance about how to handle QR code in that context.
- Promote use of the Healthcare Barcode Scanner to demonstrate DigitalLink and train MOs as well as and present this app at public policy work group
- Collaborate with IRISS and BioPhorum to promote the use of the GS1 Digital Link (i.e., participate in webinars, meetings and provide guidance on papers)

Q1 2021

Q2 – Q4 2021

Ongoing

Monitoring digital disruptors



Monitor developments which could impact GS1 Healthcare strategy and work in cooperation with Innovation department and HC LT

Relationships with innovators

Based on identified trends that impact GS1 in healthcare engage with innovative organisations

Ongoing; based on assessment of GS1 Healthcare Leadership Team

Relationship with PharmaLedger

Build relationship with PharmaLedger to participate in their work to ensure that GS1 standards are represented

Ongoing; based on assessment of GS1 Healthcare Leadership Team



Ongoing Activities

Global GS1 Healthcare Events



Organise global GS1 Healthcare online summits as tool to engage stakeholders, enable interaction and communication and provide training and education about GS1 standards in healthcare

Online Summit - 2	<p>Sharing the latest news about industry and regulatory developments in automatic identification, traceability and electronic product catalogues</p> <p>Learning more about existing supply chain data standards</p>	20-22 April 2020
Online Summit - 3	<p>Hearing about best practice GS1 standards implementations in hospitals and pharmacies to increase patient safety</p> <p>Networking with other stakeholders from around the world using this unique, neutral and global platform</p>	October / November – Date TBC
Events - 2022	<p>Agree event plan for 2022 – format, location, frequency, etc</p>	June 2021

Member Organisation Support



Maintain and further increase the GS1 MO Healthcare community, support the exchange of information, build knowledge, develop tools and assets to support their work and engage in local activities as requested.

MO support	Support and information from GO subject matter experts both remotely and face-to-face as needed	Ongoing
Healthcare Interest Group meetings	1.5 hour teleconference Coordinate extraordinary HIG meetings about special topics	Monthly As required
Reference materials	Develop new reference materials – based on support of 5 MOs	As requested
Enhanced regional support	Continue staff allocation to support the various regions: APAC, LATAM and Africa	Ongoing
General Healthcare E-learning	Continue professionalisation of support material for GS1 Member Organisations and members <ul style="list-style-type: none">- Updated AIDC slides- GS1 in Healthcare eLearning- Development of a training catalogue	February 2021 March 2021 March 2021

Services to global members



Retain global members

Current services to be continued

Conducting interactive meetings with global updates about all GS1 Healthcare activities
Ensuring all documents are online in respective Community Rooms (LT and global members)
Having LT and global members to actively contribute to GS1 Healthcare Online summits and Reference books
Facilitating relationships between global members and local GS1 Member Organisations
Annual global member newsletter
Run quarterly 'Meet our MOs' webinars

Ongoing

Ongoing

Ongoing

Ongoing

January 2021

Jan, Apr, Jul, Oct 2021

New tools to increase the value of Global membership

Welcoming each new member on social media
Engagement kit (marketing material) to build GS1 Healthcare ambassadors' community
Reinforce HRM programme thanks to a daily usage of Dynamics 365 (tracking of updated information and relevant communications)
Creation of a bi-annual satisfaction survey

Ongoing

Ongoing

Ongoing

April and Oct. 2021 (aligned on finance update)

Business development



Increasing global members

Doing more with what we have

Update global member welcome pack

Engage more with incoming requests of possible GS1 HC members candidates (i.e., rejected people from PP DB and Linked-in group members):

- Define and action proper process to onboard them (possibility of process duplication to other HRM in the future)
- Creation of an extra leads list for marketing campaigns

Deepen partnership with GS1 MOs to leverage local members to global level (China, India, Denmark, Germany, etc...)

Review membership fees grid and categories to include additional services

Ongoing
Ongoing

Ongoing

Ongoing
Ongoing

Not started – by EOY

Expand our network

Monthly meetings with Biz dev working group (continuing)

Identify and engage key contacts of Pharma and MD companies which are missing in our members list (continuing)

Engage with consulting companies

- Paying webinar for EU companies
- Engage with international community: 1 introduction meeting

Increase GS1 HC visibility with high level fora and sectoral associations (BioPhorum, FTF, PSI, ASPA, etc...)

Leveraging current COVID-19 efforts (i.e., Deloitte paper) to engage with new areas (dental, logistic providers, etc...)

Ongoing

Ongoing

By June 2021

By EOY

Ongoing

By EOY

Global Healthcare Public Policy activities



Develop, manage and maintain the relevant tools, meetings, platforms in order to ensure complete and real-time information of the GS1 Global HC PP Community. Establish and ensure trusted relationship with regulators, and HC stakeholders.

Global Healthcare Public Policy Community

Public Policy Work Team teleconferences (Global members and MOs)
Public Policy coverage at the GS1 HC Global Conferences (PP sessions on hold until back to physical events)
Yammer group and HIG calls (MOs only)

Every two weeks during the GS1 HC Conference
Ongoing

Global Healthcare Public Policy Tools

Overview slide deck summarising the "country adoption" trends
Healthcare Public Policy Interactive World Map
Detailed information and references in GS1 HC Public Policy Database

Ongoing and regular updates
Improvements and updates on a regular basis

Ad-hoc country/topic specific activities

Sub-Work Groups and additional materials as required –eg China PH, Saudi MD
Support other Working Group as required

Ongoing, every two weeks
Ongoing and as needed

Interactions with regulators

Specific activities related to COVID-19 supply chain
Reply to public consultations
Contribute, as requested, to the revision of drafts - eg guidance, strategy, tender, regulation- to ensure harmonisation and a favourable global environment for GS1 (see previous slides on PP)
Participate in EMA advisory boards on IDMP
Follow-up adverse event reporting work at WHO/EMA

Ongoing
When relevant
Ongoing, on a daily basis
Ongoing according to schedule
Ongoing

eHealth Activities



Ensure involvement of GS1 in eHealth activities

eHealth projects

Follow / influence UNICOM project

Follow / influence WEF project about Health IT

Leading standards work package

On-going

Interaction with other SDOs



Interact with other SDO's to ensure interoperability and relevance/awareness of each other standards

Joint Initiative Council

Chair Joint Initiative Council
Implement 2020 – 2022 work program
Increase cooperation with other SDOs

Ongoing
Ongoing
Ongoing

ISO standards

Develop standard for bio-samples via the ISO process in collaboration with other SDOs

Ongoing

Liaising with other SDO

Maintain / renew memorandums of understanding
Participate in SDO meetings, interface questions with GS1 specialists / MO
Guideline about "Identification of deliveries of biologicals" approved in GSMP

Ongoing
Ongoing
Q2 2021

Solution Provider activities



Accelerate the global transformation of the healthcare industry by working to ensure that GS1 standards are included in solutions used by healthcare providers and manufacturers

Expert webinars from Solution Partners	4 experts webinars to the attention of healthcare stakeholders and MOs (starting combination within solution partners and joint-sessions with healthcare providers)	Feb, May, August, November 2021
Solution Providers web pages and Finder tool	Regular updates of those pages with new videos, quotes and case studies Finder tool maintenance including MOs SP programmes and SP information: 10 new entries	Ongoing By EOY
Sponsorship programme during HC online summits	Creation of 2 sponsorship programmes for 2 online summits Goal: 6 sponsors per event	April and Nov. 2021
Strengthen awareness	Promotion of SPWE towards MOs and SP community to increase the group further by 5 MOs and 5 SPs Creation of SP section in the MO zone	By EOY
Creation of value towards SP to engage with GS1 standards	Development of customised value propositions per SP category (UDI, Pharma, Clinical systems, Africa (see slide 10) and Consulting) Development of document detailing approx. costs and duration of packaging lines including serialisation	By EOY

Communication Strategy (1/2)



Significantly increase & drive awareness for GS1 standards in hospitals by demonstrating and quantifying the benefits of using GS1 standards

Imagine 2.0

Leverage the learnings from **Imagine** and enrich some of the insights and materials to go to the **next level in developing a communication and engagement strategy** to significantly increase our footprint in the healthcare provider space:

1. Deep dive into 2016 Imagine Kantar research and recent use cases from reference books
2. Engage MOs and subject matter experts from original Imagine project to have a clear understanding of what went well, what can be improved, what can be leveraged on, etc.
3. Improve and deepen the engagement strategy including the identification of stakeholders, segmentation into personae, the customer journeys and touchpoints, the messages and a new communication matrix
4. Work with a group of 4-5 MOs to develop the communication strategy, execute it and validate the communication plan
5. Global roll out by market segment

Communication strategy & plan delivered & approved by GO LT & HCLT by November '20

Feb-Apr '21 Analysis & report out

Feb-Apr '21 Analysis & report out

Mar-Jun'21 – Development

Sept-Dec '21 – roll out with focus group

Jan'22 – Deploy globally

Communication Strategy (2/2)



Develop and implement a Global Office communication strategy with thought leadership and insights to key topics

Visibility & alignment on HC marketing activities

Develop and align with GS1 MOs the GS1 Healthcare communication plan focused on key themes and topics to be promoted throughout the year
Publish & share the online rolling 12 months healthcare marketing and social media calendars

February 2021

February 2021

GS1 Healthcare Reference Book

Deliver the 2021/2022 edition of GS1 Healthcare Reference Book and roll out communication campaign

By July 2021

GS1 Standards through Virtual Reality

Promote the benefits of using GS1 standards in hospitals through virtual reality – We will aim to develop one new scenario (operating room) and support deployment across MOs

Jan '21: Deploy point-of-care app with 3 MOs

June '21: Deploy with 6 MOs and develop 1 new environment

GS1 Standards for healthcare

Develop and start to execute a plan to communicate about the existing GS1 standards and positions
Review, update, and re-launch two position papers
Provide visibility to GS1 standards in a pandemic by creating a GS1 library with relevant articles and MO activities

June 21

December 21

June 21: New library available on the Trust section on MO zone

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